Hawaii, its people, and its history are tied to the ocean as a source of sustenance, transport, and commerce. Over 3,000 years ago, a group of Polynesians set sail on wooden double-hulled canoes for the Hawaiian Archipelago equipped with knowledge of the currents, winds, and constellations as wayfinding tools. The cargo these voyagers carried included cuttings and seeds of plants for food, medicine, fabric, and cordage that would be vital for their survival in their new home. Following the settlement of Hawaii, there is evidence of trade and transport among Polynesian communities across the Pacific Ocean for centuries until the ocean carried new explorers from Europe to Hawaii in the late 18th century. Western contact meant the arrival of new “cargo” to the islands – metals, firearms, textiles, and plants and animals new to Hawaii’s ecosystem. Soon thereafter, Hawaii became a central point in the Pacific whaling industry through the middle of the 1800s. As Hawaii’s economy transitioned from whaling to agriculture, ships that carried immigrant labor to Hawaii’s shores and ocean transport of sugar and pineapple became the crux of the new economy. Cruise liners bringing tourists to the islands also spurred Hawaii’s tourism industry that remains the state’s primary economic engine. Hawaii continues to rely on the goods that are carried on the ocean to sustain its people and the ocean remains Hawaii’s lifeline.

Hawaii’s isolated island geography underscores the significance of ocean cargo transport as the lifeline and only viable means to serve and support every facet of the local economy, including tourism, construction, national defense, agriculture, and all other industries. An estimated 80% of all goods consumed in Hawaii are imported, and 98.6% of the imported goods arrive through the commercial harbor system. Hawaii’s residents heavily depend on its commercial harbor system and a disruption of ocean transport services will severely impair the state economy.

The State of Hawaii Department of Transportation Harbors Division (“HDOT Harbors”) is tasked with the mission of effectively managing and operating the statewide commercial harbors system that facilitates the efficient movement of people and good to, from, and between the Hawaiian Islands.

Hawaii’s commercial harbor system, Port Hawaii, operates as a hub-and-spoke system with Honolulu Harbor on the island of Oahu (where 68% of Hawaii’s 1.4 million residents live) as the hub and primary entry point for incoming cargo from the continental United States and foreign countries. From Honolulu, cargo is distributed to five other islands served by seven commercial harbor facilities on six islands. The two harbors on Oahu are responsible for generating 78% of the system’s operating revenue.

In Fiscal Year 2017, 234,879 domestic containers, 33,523 foreign containers, 327,709 interisland containers, and 1.08 million passengers moved through Port Hawaii.

Port Hawaii is a self-sufficient and self-funded enterprise that generates revenue from harbor use fees and charges to cover operating and maintenance costs as well as capital improvement projects.
Financial Results, Fiscal Year Ending June 30, 2017

**Operating Revenues**

| Services (including Harbor Use Fees) | $ 113,161,394 |
| Rentals                              | 22,878,352  |
| Other Revenues                       | 1,581,308   |
| **Total Operating Revenues**         | **$ 137,621,054** |

**Operating Expenses Before Depreciation**  

$ 57,583,769

**Revenues Available for Debt Service**  

$ 98,267,034

**Aggregate Debt Service Coverage**  

3.15

**Cargo Traffic for Port Hawaii, Fiscal Year Ending June 30, 2016**

<table>
<thead>
<tr>
<th>Wharfage</th>
<th>Cargo Revenue (OOOs)</th>
<th>Cargo Volume in various units (OOOs)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Containers</td>
<td>$ 70,276</td>
<td>1,511</td>
</tr>
<tr>
<td>Autos and Trucks</td>
<td>8,565</td>
<td>307</td>
</tr>
<tr>
<td>General Merchandise and Bulk Items</td>
<td>9,886</td>
<td>4,589</td>
</tr>
<tr>
<td>Pipelines</td>
<td>3,913</td>
<td>31,279</td>
</tr>
<tr>
<td>Other Cargo</td>
<td>391</td>
<td>66</td>
</tr>
<tr>
<td>Passengers</td>
<td>7,040</td>
<td>1,006</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 100,071</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Bond Ratings:**

S&P: AA-/Stable  
Fitch: A+/Positive  
Moody’s: A2/Stable

**System Staff:**  
247 Positions
An efficient and financially healthy harbors system is vital to the State's economy. The current capacity of Hawaii's commercial harbor system and the underlying aging infrastructure were not expanded or maintained to keep up with economic growth, increased cargo volumes, greater demand for berthing space by more harbor users, and the new needs of the shipping companies re-built business models around container shipments which became the industry norm.

The Harbors Modernization Plan was developed through a partnership of the Hawaii State Legislature, the Department of Transportation, and the Hawaii Harbors Users Group (HHUG). Where previously the Department had not collaborated to ensure Port Hawaii was maintained to meet the expanding needs of the industry and the state economy, today there is a partnership committed to implementing and financing the Harbors Modernization Plan (HMP).

The Harbors Modernization Plan identified critical capital improvement projects needed to ensure that Port Hawaii is best equipped to support Hawaii’s economy and residents. It is founded on an economic study completed in 2007 that concluded: “as high as the costs of harbor upgrades may seem, these costs pale in comparison to the multi-billion dollar impact of doing nothing.” The opportunity cost was then estimated to reach $50 billion by 2030 (in 2007 dollars); there is no feasible alternative to this plan.

The enactment of Act 200 in 2008 marked the launch point of this modernization plan, and today the top priority for the commercial harbor system is the construction of an 84-acre cargo yard and 1,800 linear feet of berthing space at the Kapalama Container Terminal (Piers 41, 42, and 43 in Honolulu Harbor). There are a number of projects underway to support this critical project, as well as a series of projects at other locations in throughout the harbor system -- infrastructure upgrades, development of new infrastructure, expansion of facilities, and land acquisitions -- that are all part of the overarching Harbors Modernization Plan.
Harbors Modernization Plan: Status

Completed Projects & Costs
- $51 million Hilo Pier 4 Cargo Terminal
- $13 million Honolulu Piers 12 &15
- $20 million Honolulu Pier 35 (UH SOEST)
- $1 million Honolulu Pier 39 Shed Demolition
- $5 million Kapalama Structures Demolition
- $19 million Kapalama Design, Pre-construction
- $21 million Kalaeloa Land Acquisition
- $3 million Kalaeloa Fuel Pier Planning
- $8 million Kawaihae Pier 2 Terminal Improvements

Ongoing Projects & Costs
- $6 million Honolulu Piers 24-28 Utility Improvements
- $15 million Kahului Land Acquisition
- $1 million Hana Pier Planning

Staffing Costs
- $7 million, or 5% of total costs

Honolulu Harbor Tenant Relocations (Related to the HMP)
- Marine Spill Response Corp./Clean Islands Council from Pier 35 to Piers 12 and 15
- University of Hawaii, School of Ocean and Earth Science and Technology from Snug Harbor to Pier 35
- Pacific Shipyards International and Atlantis from Pier 41 to Pier 24
The Kapalama Container Terminal project (Piers 41, 42, and 43 in Honolulu Harbor) features an 84-acre cargo yard and 1,800 linear feet of new berthing space serving as the heart of the HMP and a critical component in addressing the severe congestion in the system’s hub. The new cargo yard will border the existing interisland cargo yard allowing approximately 50,000 truckloads per year to move directly between the facilities. This location removes these trucks from the adjacent highway and reduces congestion.

The Kapalama Container Terminal project will be constructed in two phases over a four-year period with an estimated project cost of $448 million. Completion of this project is targeted for 2022.

Phase I - Landside Construction, Winter 2017
- Features: 84-acre container yard, construction of support buildings, entry and exit gates, security fencing, parking, gantry cranes and container-handling equipment, on-site utilities, outdoor energy efficient lighting, a HDOT-Highways weigh station, and other ancillary features
- This phase also includes improvements to pavement surfaces which have been compromised (e.g., asphalt quality and spalling) for areas leading to the adjacent existing inter-island cargo facility
- HDOT-Harbors awarded Kiewit Infrastructure West Company a contract for $163 million for construction of Phase I.

Phase II - Waterside Construction, 2018
- Features: Pier construction with berthing capacity for two container ships, dredging along the waterfront and in the harbor channel, widening of the existing slip between Piers 40 and 41 from 256 feet to 300 feet to accommodate wider, 4-by-1 inter-island vessels (barges that measure up to 400 feet in length by up to 100 feet in width), reconstruction of Pier 41 (a single vessel slip behind Pier 41 will be removed), additional piles and replacement of the existing deck at Pier 40 (west side) to structurally improve the foundation or support of the pier for roll-on/roll-off (RO/RO) cargo operations